United States Department of the Interior Heritage Conservation and Recreation Service

National Register of Historic Places Inventory—Nomination Form

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date enterec	1

Type all entries	—complete applicab	le sections		
1. Nam	le			
historic [Brown Shoe Compan	y's Homes-Take Factor	.у	
and/or common	The "Mexican Ha	t Factory"		
2. Loca	ation			
street & number	1201 Russell	Boulevard		not for publication
city, town St.	Louis	vicinity of	congressional district	#3Gephardt
state Misso	ouri •	ode 29 county	St. Louis City	code 510
	sification			,
Category districtX building(s) structure site object	Ownershippublic both Public Acquisition in process being considered	Status occupied unoccupiedX_ work in progress AccessibleX_ yes: restricted yes: unrestricted no	Present Useagriculturecommercialeducationalentertainmentgovernmentindustrialmilitary	museum park private residence religious scientific transportation x other: vacant pend
4. Own	er of Prop	erty	·	re
name Aller	n Market lane Apa	rtments Associates		
street & number		oulevard, Room 402		
city, town S	t. Louis	vicinity of	state	MO 63108
	ation of Le	gal Descripti	on	
courthouse regis	stry of deeds, etc., C.	Lauria Citu Hall		
street & number		. Louis City Hall rket_Street and Tucke		
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city, town		. Louis n in Existing	SILLANS	MO 63103
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	Architectural Su			legible? yes _x no
date Oct. 197	75; revised, Dec.	1975	federalsta	tecounty _X_local
depository for su	rvey records Landma	rks Association of St	. Louis, Inc.	
city, town	St. Lo	uis	state	MO 63101

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Continuation sheet

Brown Shoe Company's Homes-Take Factory Item number 6

Page

Missouri State Historical Survey

Department of Natural Resources P.O. Box 176

Jefferson City, Missouri

state

Item Number II Page I

2. James M. Denny, Section Chief, Nominations-Survey and State Contact Person Department of Natural Resources Office of Historic Preservation P.O. Box 176 Jefferson City

January 23, 1979 314/751-4096

Missouri 65102

Condition Check one excellent X unaltered X unaltered M moved date moved fair Check one Lambda M unaltered M unaltered M original site moved date moved date

Describe the present and original (if known) physical appearance

Description

Constructed in 1904 at a cost of \$66,000, Brown Shoe Company's four story, red brick Homes-Take factory measures sixty by three hundred feet, filling half a city (Photo #1) Although the building is sparingly detailed, it achieves considerable visual power from an emphatic rhythm created by tall, slender windows (ten feet by three and a half feet) that are closely spaced and cover a large percentage of the total wall area. (Photos #2 & 3) Fifty-one bays on the north and south facades and eight on the east and west elevations provide an impressive demonstration of the potential of natural illumination, so important during its years of use as a shoe factory. First floor windows vary in height with the exterior grade ranging from ten feet at the east end of the building to approximately five feet, three inches at the west end. All windows have wooden sashes, stone sills and brick row-lock arches. The solidly constructed brick bearing walls are laid in common bond and have a depth of two and a half feet on the first floor, diminishing to one foot on the fourth story. Four original fire escapes are located on the north and south sides of the building. Still visible on the building today are traces of original painted lettering including Brown's 5-Star trademark. (A comparison of Photo #1 with Photo #2 indicates that virtually no exterior alterations have occurred, with the exception of the addition, in 1962, of red porcelain paneling around the south facade entrance for the offices of the Mexican-American Hat Co.)

The interior features heavy mill construction with fine tongue and groove diagonal decking. (Photo #4) When the factory opened in 1904, the plant layout embodied the most progressive design with respect to efficient production and working conditions--factors which contributed significantly to St. Louis' phenomenal rise in the shoe industry. (See Section 8.)

Architect Albert B. Groves (1866-1925) earned a distinguished reputation in St. Louis for the design of eighteen churches and numerous commercial and residential buildings. His expertise in factory design was recognized through publication in the American Architect in 1918 and by his association with Brown Shoe Company, for which he designed eleven factories in addition to the company's impressive eight story general offices--"The White House" (razed). Born in Providence, Rhode Island, the son of a mechanical and construction engineer, Groves graduated in 1888 from Cornell's School of Architecture. After working two years for the Denver firm F. E. Edbrooke and Co., the architect studied and traveled in France and Italy. In 1891, he came to St. Louis and became the junior member of Grable, Weber & Groves which evolved in 1898 to Weber & Groves. After Weber's death in 1905, Groves practiced alone.

Known locally for the versatility of his portfolio, Groves received many prestigious commissions for houses in St. Louis private places (including that of Brown Shoe Company founder, George Warren Brown) and is credited with the design of "most of the wholesale buildings on Washington Avenue from Fourteenth through Twenty-first Streets." Groves also designed the Maryland Hotel (now Baltimore) in downtown St. Louis and the Kroeger Building in Laclede's Landing. (His Stock Exchange Building has been razed.) Outside Missouri Groves' important works include the First National Bank Building and Taliaferro house in Tampa, Florida, and buildings in Denver, Oklahoma and New York.

8. Significance

Period prehistoric 1400–1499 1500–1599 1600–1699 1700–1799 1800–1899X 1900–	Areas of Significance—Carcheology-prehistoricagriculture _X_architectureart _X_commercecommunications	community planning conservation economics education engineering exploration/settlement	Iandscape architecture Iaw Iiterature Iiteratury Implication Indication Indic	e religion science sculpture social/ humanitarian theater transportation other (specify)
Specific dates	1904 .		er & Groves, archite	

Statement of Significance (in one paragraph)

The importance of the factory as a building type providing unique architectural evidence of America's cultural transformation has been increasingly recognized by scholars and preservationists in recent years. Largely through the pioneering efforts and innovative management of St. Louis' Brown Shoe Company, Missouri became the third leading state in the manufacture of shoes by the early twentieth century. As part of the Company's progressive expansion program in St. Louis (1902-1907) which created specialized factories devoted to a single line of shoes, Brown's 1904 Homes-Take factory holds a significant place in the history of shoe manufacturing as well as in the socio-industrial development patterns of the citv's near southside. Designed by prominent St. Louis architects Weber & Groves, the Homes-Take plant embodied high standards for functionally efficient design, optimum working conditions and solid workmanship while maintaining an architectural integrity with the surrounding red brick working-class neighborhood through well-chosen proportions, material and scale.

When twenty year old George Warren Brown arrived in St. Louis from New York State in 1873, the city's shoe industry was in its infancy, operating as wholesale jobbers of eastern-made shoes. Brown worked five years as shipping clerk and then traveling salesman for Hamilton-Brown and Co. (a wholesale shoe firm co-founded by his brother A. D. Brown in 1872) before he resigned in 1878 to launch the first successful shoe manufacturing company in St. Louis, Bryan-Brown and Co. Beginning with only \$12,000 capital, hand tools and five skilled shoe workers imported from Rochester, New York, the company rapidly grew from sales of \$110,000 the first year to over a million dollars in 1891. By 1896, seventy-five salesmen were carrying St. Louis-made Brown shoes throughout the country.

The St. Louis shoe industry expanded rapidly after the turn of the century as the city leaped from ninth to third in the country by 1905, challenging New England's hegemony. Low cost production, an innovative selling plan and assertive advertising distinguished the young and flexible St. Louis market from its eastern competitors and proved a basis for Brown Shoe Co,'s future growth. As a result of Brown's highly efficient division of labor, volume was maximized and production cost lowered through the establishment of 1) separate factories for the manufacture of different styles and grades of shoes, 2) a central cutting and supply plant, and 3) a central shipping plant. Specializing in women and girls shoes, Brown's 1904 Homes-Take factory thus followed the most advanced thinking in production systems, and had one of the largest yearly output capacities in the city. Large stocks of shoes ready for shipment and an expeditious distributing system gave St. Louis another profitable advantage over New England; Brown Shoe's claim: "Two Million Dollar stock for 'At Once' Shipment...'Received Before Noon--Shipped Before Night" captured new markets and promoted a very successful mail order business across the country.

Form No. 10-300a (Hev. 10-74)

UNITED STATES DEPARTMENT OF THE INTERIOR NATIONAL PARK SERVICE

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NATIONAL REGISTER OF HISTORIC PLACES INVENTORY -- NOMINATION FORM

THE "MEXICAN HAT FACTORY" (ST. LOUIS)

CONTINUATION SHEET

ITEM NUMBER 8

PAGE

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Factory location and design, in conjunction with labor conditions, also figured prominently in the economics of manufacturing that drove St. Louis for-The city's high percentage of skilled German immigrants had been an important determinant in the initial location of shoe manufacturing and continued to be an excellent_labor force that contrasted sharply with labor problems in Massachusetts. 7 Brown's Homes-Take factory availed itself of this desirable work force by strategically locating in the heart of Soulard, one of St. Louis' predominately German, nineteenth century neighborhoods. Promoted as "one of the best lighted and arranged factories in the country," the Homes-Take plant fulfilled demands of the time for efficient new factories designed especially for shoe production while providing optimum safety, health and sanitation conditions for employees. In view of Missouri's deficient labor protection laws and inadequate factory inspection system in the early twentieth century, 8 it is to Brown Shoe's credit that such exemplary standards in ventilation, light. fire safety and toilet facilities were incorporated in their Homes-Take plant. Well sited on a corner and featuring a high frequency of windows, the building provided maximum natural illumination and cross ventilation. The internal arrangement allowed ample space for employees since machinery and operatives occupied one-half the width of the outside bays (the length of the outside walls thus determined the number of operatives each floor was equipped with) and separate toilets and rest rooms for male and female workers. Lunch room facilities were located in the basement. 10

The 1904 St. Louis World's Fair brought acclaim to Brown Shoe when the company was awarded a double grand prize for its participation in a model shoe factory exhibit. 11 At the fair, Brown introduced a precedent-setting advertising technque by purchasing the rights for "Buster Brown", a recently-created newspaper comic character whose name was identical to Brown's line of children's shoes. The enthusiastic reception of "Buster Brown" at the Fair led to an early use of national advertising which promoted brand identity. I Various methods of aggressive advertising aimed at assisting retailers soon became an effective and distinctive feature of Brown Shoe and other St. Louis shoe manufactureres who not only chanted the quality of their products, but promoted their superior factories, organization and salesmen.

Competition became keen as new companies (frequently founded by salesmen of older firms) mushroomed in St. Louis between 1890 and World War I. While consolidation and merger offered a solution for survival of many manufactures, Brown Shoe remained independent and held its own as the third largest shoe company in the country. After World War I a new style factor emerged in women's shoes when skirts shortened and attention was directed to the feet. Again St. Louis outdistanced tradition-bound New England by responding to consumers' desires

Form No. 10-300a (Rev. 10-74)

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THE "MEXICAN HAT FACTORY" (ST. LOUIS)

CONTINUATION SHEET

ITEM NUMBER &

PAGE 2

with a full line of lightweight women's novelty shoes. ¹³ The Homes-Take plant, which had begun production in 1904 with a medium-priced line of women's dress shoes, developed along with the volatile fashion-conscious market in which St. Louis became a leader.

By 1919, shoe manufacturing was the largest single item in the city's annual business. Washington Avenue, home of Brown's central offices and distribution, had gained a reputation as "Shoe Street, U.S.A.", claiming more shoe trading than any street in the world. Significantly, the commercial development of much of upper Washington Avenue cap be attributed to the efforts of George Warren Brown and architect A. B. Groves.

The Brown factory continued to offer neighborhood families convenient and desirable employment through the 1930's. ¹⁶ Just before Homes-Take was closed and relocated outside St. Louis, Brown Shoe again revolutionized the shoe industry by initiating a new kind of marketing. Instead of selling all shoes the company manufactured, the salesmen were given a single brand that was advertised nationally and placed directly under a sales manager. The new concept proved successful and soon other compnaies followed Brown's lead. ¹⁷

The building's next tenants (beginning in 1954), International Hat Co. and its subsidiary the Mexican-American Hat Co., also had an early history of manufacturing in St. Louis. Founded in 1917 and 1910 respectively, both companies began as manufacturers of farmers', straw harvest hats and later expanded their lines. The former shoe factory served as a warehouse for International Hat and general offices for Mexican-American Hat until 1976 when ownership passed to the Junior Achievement of the Mississippi Valley.

Brown's Homes-Take factory's sound structural system, fine craftsmanship, quality of space and convenient access to the city center make it a prime candidate for adaptive re-use. The present owners, Allen Market Lane Apartment Associates have begun work on the building's conversion to a one hundred unit housing project for the elderly. For many area residents, the old factory has strong historical associations and identity as a neighborhood landmark. For decision makers in the city, the anticipated success of this project should encourage the retention and re-use of St. Louis' under-utilized or abandoned historic industrial architecture.

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CONTINUATION SHEET

ITEM NUMBER (

PAGE 3

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¹Brown Group, Inc., <u>The First Hundred Years</u> (St. Louis: Brown Group, Inc., [1978]), pp. 1-10.

²David Rodnick, "The Economic Development of St. Louis and the Surrounding Area: 1764-1914" St. Louis, 1944. Missouri Historical Society Collections. (Mimeographed.)

³I. H. Sawyer, "How St. Louis Became the Greatest Shoe Center," <u>Shoe and Leather Gazette</u>, 12 January 1910, pp. 29-30.

⁴Ibid.

⁵Brown Shoe Co. advertisements in <u>Shoe and Leather Gazette</u>, 1909-1910.

⁶Edgar M. Hoover, Jr., <u>Location Theory and the Shoe and Leather Industries</u> (Cambridge, MA: Harvard University Press, 1937), pp. 223-225.

⁷Herbert J. Vogt, "Boot and Shoe Industry of St. Louis" (M.A. Thesis, Washington University, St. Louis, MO, 1929), pp. 65-68.

⁸Biennial Report of the State Factory Inspector (Jefferson City, MO: [State of Missouri], 1905).

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⁹A. B. Groves, architect, "Shoe Factory at Litchfield, Illinois," <u>American Architect</u>, 27 February, 1918, p. 259.

¹⁰Interview with Mrs. Thelma Hemmen, former Homes-Take Factory employee, St. Louis, Missouri, May, 1980.

11Brown Group, Inc., p. 20.

12"Unusual Advertising Plan," Shoe and Leather Gazette, 24 November 1909, .n.p.

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CONTINUATION SHEET

ITEM NUMBER

PAGE 4

¹³Maxine Faye Fendelman, "Saint Louis Shoe Manufacturing" (M.A. thesis, Washington University, St. Louis, Missouri, 1947), pp. 49-51.

¹⁴St. Louis Chamber of Commerce <u>Bulletin</u> 1 (January, 1919).

¹⁵Walter B. Stevens, <u>Centennial History of Missouri</u>, 5 vols. (St. Louis: S. J. Clarke Publishing Co., 1921), Vol. 3, p. 23 and Vol. 5, p. 543.

¹⁶Hemmen interview.

¹⁷Brown Group, Inc. pp. 34-36.

¹⁸Interview with Marvin B. Leibach, Secretary/Treasurer, International Hat Co., St. Louis, Missouri, June, 1980.

9. Major Bibliographical References

See attached.

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10.	Geographica	Data		
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city or tow	vn St. Louis			state MO 63101
12.	State Histori	c Pres	ervatio	n Officer Certification
The evalua	ated significance of this prop	erty within the s	state is:	•
665), I her	eby nominate this property fo	r inclusion in th	ne National Regi	Historic Preservation Act of 1966 (Public Law 89– pister and certify that it has been evaluated aservation and Recreation Service.
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THE "MEXICAN HAT FACTORY" (ST. LOUIS)

CONTINUATION SHEET

ITEM NUMBER g

PAGE

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THE "MEXICAN HAT FACTORY" (ST. LOUIS)

CONTINUATION SHEET

ITEM NUMBER 9

PAGE 2

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2961 II NW
(GRANITE CITY) VEY 12/30" 7 MI. TO INTERSTATE 270 744 742 (1580 000 FEET (MO.) Chouteau Lorette Mile 179 Madison McKinley, High Sch LOUIS BROWN SHOE COMPANY'S HOMES-TAKE FACTORY 1201 Russell Boulevard St. Louis, Missouri Quadrangle 7.5' U.S.G.S. "Cahokia, Ill.-Mo." (1954; Photorevised 1968 and 1974) Scale: 1:24,000 UTM REFERENCE: 15/742940/4276780 Shepard Sch R 1 Pilings o

Photo Log:

Name of Property:	Brown Shoe Company's Homes-Take Factory				
City or Vicinity:	St. Louis [Independent City]				
County: St. Louis	[Independent City] State: MO				
Photographer:	SRT Architects/Planners				
Date Photographed:	Mar 1980				

Description of Photograph(s) and number, include description of view indicating direction of camera:

- of 4. S and E facades, looking NW.
 of 4. N façade, looking W.
 of 4. Interior detail showing mill construction.
 of 4. Early view of S and E facades, looking NW.







